



Please find enclosed a letter and pc copies for distribution, from the Honourable Bruce Ralston, Minister of Jobs, Trade and Technology.

Sincerely,

Correspondence Services  
Ministry of Jobs, Trade and Technology.

**Letter addressed to:** Dr. Alan Shaver

**Distribution copies for:** Lesley Esford

Michael Fergusson

Suzanne Gill

Joy Johnson

David Krysko

Gail Murphy

Peter Nunoda

Jennifer Ouano

Thomas Roemer

Benjamin Sparrow

Donald Stuckert

Denise Williams

Raghwa Gopal



Ref: 144146

February 6, 2019

Dr. Alan Shaver  
Chair, Board of Directors  
Innovate BC  
9th Floor, 1188 West Georgia Street  
Vancouver, BC V6E 4A2

Dear Dr. Shaver:

I would like to extend appreciation on behalf of Premier Horgan and the Executive Council for your dedication, and that of your board members, in serving the public interest. Crown agencies play a key role in delivering important services that benefit British Columbians in every region of our province.

Government's three priorities remain unchanged: make life more affordable, deliver the services people count on, and build a strong and sustainable economy that supports jobs throughout the province. Across government ministries and in strong partnership with Crown agencies, our emphasis is on raising the standard of living for all British Columbians, delivering quality programs and services that are practical and realistic in a BC context and in our fiscal environment, and judiciously managing affordability pressures – both for citizens and for our business community.

Innovate BC helps grow British Columbia's technology companies, position our province as a preferred location for new and emerging technologies, and ensure the benefits of technology and innovation are felt around the province.

Our government has also made important commitments to reconciliation with Indigenous Peoples, taking action against climate change, and working to ensure that our public service and public sector institutions are representative and inclusive of all our diverse society:

- Government is adopting and implementing the United Nations Declaration of the Rights of Indigenous Peoples (UNDRIP), and the Calls to Action of the Truth and Reconciliation Commission (TRC), demonstrating our support for true and lasting reconciliation with Indigenous Peoples. All public sector organizations are expected to incorporate the UNDRIP and TRC within their specific mandate and context. Additionally, in May 2018, government released 10 Draft Principles to Guide the

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Province's Relationship with Indigenous Peoples, which serves as a guide for all public sector organizations as we continue to build relationships with Indigenous communities based on respect and recognition of inherent rights.

- While government has already taken steps towards achieving our legislated carbon reduction targets, much remains to be done. Our new climate strategy will outline significant GHG reduction measures in 2019/20 while supporting our program and service objectives through economic growth powered by clean, renewable energy, supported by technological innovation. Please ensure your organization's operations align with government's new climate plan.
- Over the coming fiscal year, I look forward to working with your leadership team to provide effective, citizen-centred governance, through strong public sector boards that represent the diversity of British Columbia. The Crown Agencies and Board Resourcing Office (CABRO) at the Ministry of Finance provides leadership for the appointment process to fill positions on the boards of Crown agencies. As your board is renewed over time, I encourage you to work with CABRO to actively seek out women, visible minorities, Indigenous Peoples, persons with disabilities, LGBTQ2S+ individuals, and others who may contribute to diversity to add to the CABRO candidate pool to fill open positions. My expectation is that candidates from all regions of our province will be invited to apply to help renew BC's public sector boards, including individuals with a broad range of backgrounds in community, labour and business environments.

Having Canada's Digital Supercluster located in British Columbia creates an opportunity for industries, government ministries, crown agencies, public institutions and non-governmental organizations to collaborate in digital research and development projects. Should Innovate BC intend to participate in or be a funding partner for Digital Supercluster projects, you are asked to work closely with Ministry of Jobs, Trade and Technology staff to ensure that investments are aligned with Government's priorities and wherever possible, undertaken collectively with partner ministries and organizations. The Ministry of Jobs, Trade and Technology will work with the recently-established Deputy Minister's Committee on the Digital Supercluster to ensure that all projects are coordinated effectively across government.

As the Minister Responsible for Innovate BC, I expect that you will make substantive progress on the following priorities and incorporate them in the goals, objectives and performance measures included in your Service Plan:

- Provide advice to Government to inform the development of science, technology and innovation policy.
- In alignment with Government's strategic direction, continue to build and maintain strategic partnerships with technology and innovation stakeholders in industry, academia and other governments.

- Continue to deliver programs and initiatives that strengthen entrepreneurship development and increase company growth, ensuring that the benefits of technology and innovation are felt around the province, including rural, northern and Indigenous communities, and by equity-seeking groups.
- Develop and offer tools, resources and expert guidance to entrepreneurs and companies across the province.
- Support the Government in the implementation of strategic initiatives that strengthen BC's position as a preferred location for new and emerging technologies, by meeting with Government quarterly to:
  - a) Develop and implement programs and initiatives that directly support and accelerate technology commercialization in BC;
  - b) Ensure that programs align with Government strategic direction; and
  - c) Report on program outcomes.
- Work with Ministry staff to develop a detailed three-year business plan that outlines programs to be delivered by Innovate BC from 2020/21 to 2023/24, including performance metrics and implementation strategy, ensuring strategic alignment with Government priorities.


Each board member is required to sign the Mandate Letter to acknowledge government's direction to your organization. The Mandate Letter is to be posted publicly on your organization's website on Budget Day on February 19, 2019 to coincide with the release of your organization's service plan.


I look forward to ongoing collaboration with your Board as we work together to deliver improved service and better outcomes for British Columbians.


Sincerely,


A handwritten signature in black ink, appearing to read "Bruce Ralston", with a stylized flourish at the end.

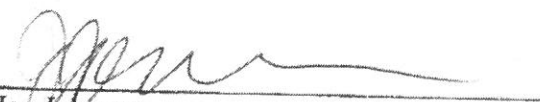
Bruce Ralston  
Minister


  
Alan Shaver  
Chair, Innovate BC


  
Lesley Esford  
Director, Innovate BC

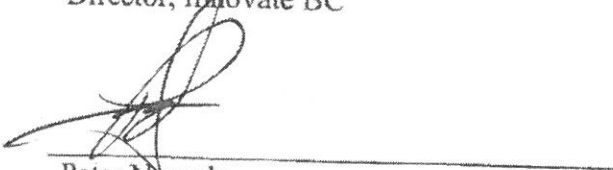
  
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Director, Innovate BC

  
Suzanne Gill  
Director, Innovate BC


  
Joy Johnson  
Director, Innovate BC

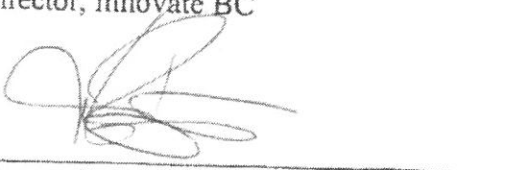
  
David Krysko  
Director, Innovate BC


  
Gail Murphy  
Director, Innovate BC


  
Peter Nunoda  
Director, Innovate BC

Resigned effective July 30, 2018

  
Jennifer Ouano  
Director, Innovate BC

  
Thomas Roemer  
Director, Innovate BC

  
Benjamin Sparrow  
Director, Innovate BC

  
Donald Stuckert  
Director, Innovate BC

  
Denise Williams  
Director, Innovate BC

pc: Honourable John Horgan  
Premier

Don Wright  
Deputy Minister to the Premier and Cabinet Secretary

Lori Wanamaker  
Deputy Minister  
Ministry of Finance

Heather Wood  
Associate Deputy Minister and Secretary to Treasury Board  
Ministry of Finance

Fazil Mihlar  
Deputy Minister  
Ministry of Jobs, Trade and Technology

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Director  
Innovate BC

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Director  
Innovate BC

Raghwa Gopal  
President and Chief Executive Officer  
Innovate BC